

2023

Global Privacy Benchmarks Report



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Introduction

Our fourth annual TrustArc Global Privacy Benchmarks Survey, provides a 360° corporate view into key privacy developments across the globe, including our Global Privacy Index.

Our report captures challenges and threats to privacy past and future, relevant business strategies and priorities, current knowledge, and best practices. Our analysis dives into timely issues facing the market in 2023 such as certification and compliance standards, and organizational preparedness for increasing enforcement of privacy laws in the US and globally.

Primary geographies covered in the survey were the US, Europe, and the UK, although respondents via social media produced results from South America and Asia as well. This year's fieldwork was successful in obtaining 2042 responses globally, an increase of 44% over 2022.

Based on our objective to obtain a balanced 360° view, our methodology continues to weight respondent-level results across four primary roles – executives, managers, full time (non-managerial) employees, and privacy team members – to ensure representative equivalencies in comparing results year over year. The results are also weighted by revenue to align with prior years.

In the era of digital transformation and given the volume of sensitive data, compliance risk and privacy is becoming increasingly important for organizations. Many organizations are prioritizing privacy-related activities and investing more in data security as part of their business's operational and growth strategy. Data breaches remain a significant threat. AI represents the largest new challenge. GDPR and CCPA compliance have increased enforcement and continue to place greater due diligence, accountability, and responsibility on many organizations.

This report shares findings on how organizational priorities and strategic approaches to privacy are evolving. Privacy continues to be a cornerstone of public reputation, and safeguarding personal and sensitive privacy data requires privacy to become a strategic advantage to an organization's resiliency and growth.



Executive Overview

The 2023 Global Privacy Benchmarks Survey found that privacy is increasingly important for organizations, with most companies prioritizing privacy-related activities and investing more in data security. We witnessed a slight increase in the percentage of enterprises with dedicated privacy teams, and along with this finding, a modest increase in our Privacy Index.

However, GDPR and CCPA compliance remain challenging for many organizations, and data breaches remain a major concern. The survey also highlights the growing importance of third-party risk management in privacy management. With these challenges, companies are increasing their budget for privacy-related activities. Overall, the 2023 Global Privacy Benchmarks Survey provides valuable insights into how companies are approaching privacy management and highlight key challenges for companies.

10 Key Privacy Insights Impacting Organizations

- 1** **AI brings new privacy challenges to the table.** Among 18 potential challenges, "artificial intelligence implications in privacy" ranked first.
- 2** **Companies that measure privacy performance inspire three times more confidence** in their privacy efforts compared to those that don't. Without measurement, privacy management becomes a struggle.
- 3** **Third-party risk management tops the list** of privacy-related concerns and regulatory issues. Additionally, over 10% of companies lose trade partners due to risks in this area.
- 4** **Effective governance frameworks drive strong privacy outcomes.** Despite being adopted by only 19% of companies, the **Nymity Framework is associated with the highest Privacy Index scores** among 13 frameworks and certification or compliance standards.
- 5** As privacy regulations and enforcement expand globally, **even smaller companies are stepping up their privacy game by allocating more resources**, forming dedicated privacy teams, and adopting specialized privacy software.
- 6** **The global privacy landscape is a mixed bag:** one-third of key stakeholders believe their companies excel at privacy, another third rate their performance as mediocre, and the remaining third think they're failing.
- 7** **Privacy vulnerabilities are all too real, with two-thirds of companies having experienced privacy-related issues.** Data breaches and large-scale cybersecurity attacks are the most common culprits.
- 8** **Specialized privacy management software instills the highest level of confidence** in privacy practices according to our Privacy Index, surpassing GRC, and greatly exceeding internally developed and free privacy tools.
- 9** **Companies "very prepared" for CCPA enforcement enjoy twice the employee confidence** in privacy protection compared to less prepared organizations.
- 10** **Privacy remains a cornerstone of brand trust.** In 2023, maintaining brand trust through robust privacy efforts has grown in importance by 7 points, reaching 62%.

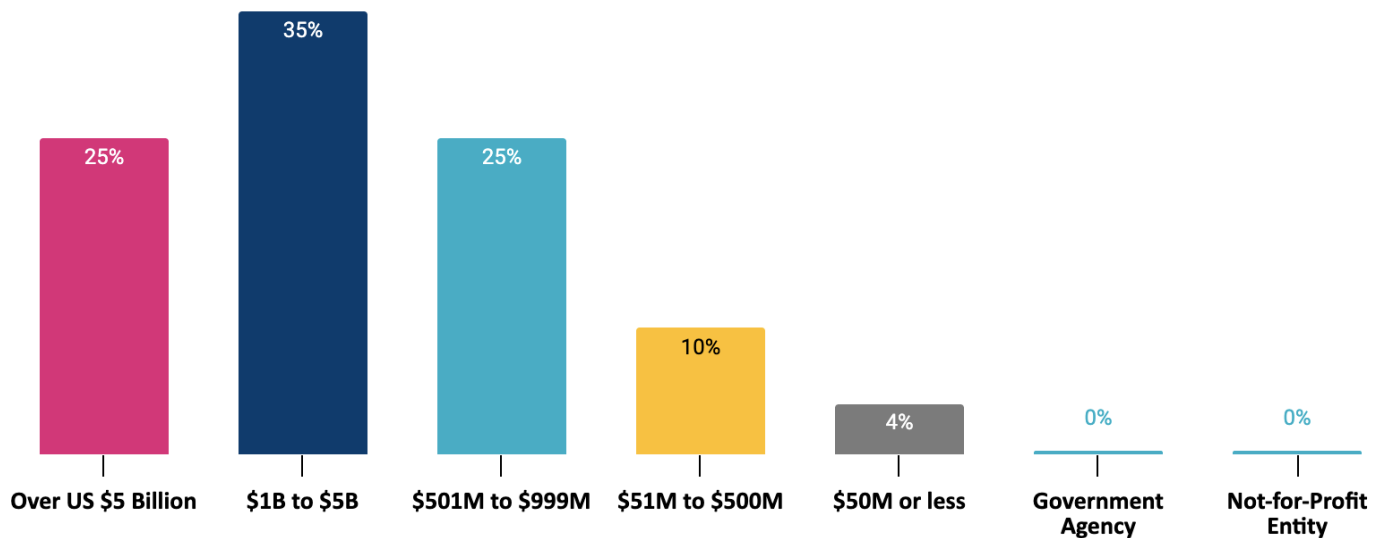
360° View from Around the Globe

We surveyed respondents from around the world – individuals within the privacy office such as privacy leaders and privacy team members, to senior leadership, middle management, and non-managerial full-time employees – on how well their enterprises manage data protection and privacy. The results were weighted to ensure each stakeholder group had a representative voice in the feedback.

With a 2042 sample size, our results include a range of company sizes across large, medium, and small businesses. Notably, over half were from companies with over \$1B in annual revenue.



Revenue Size



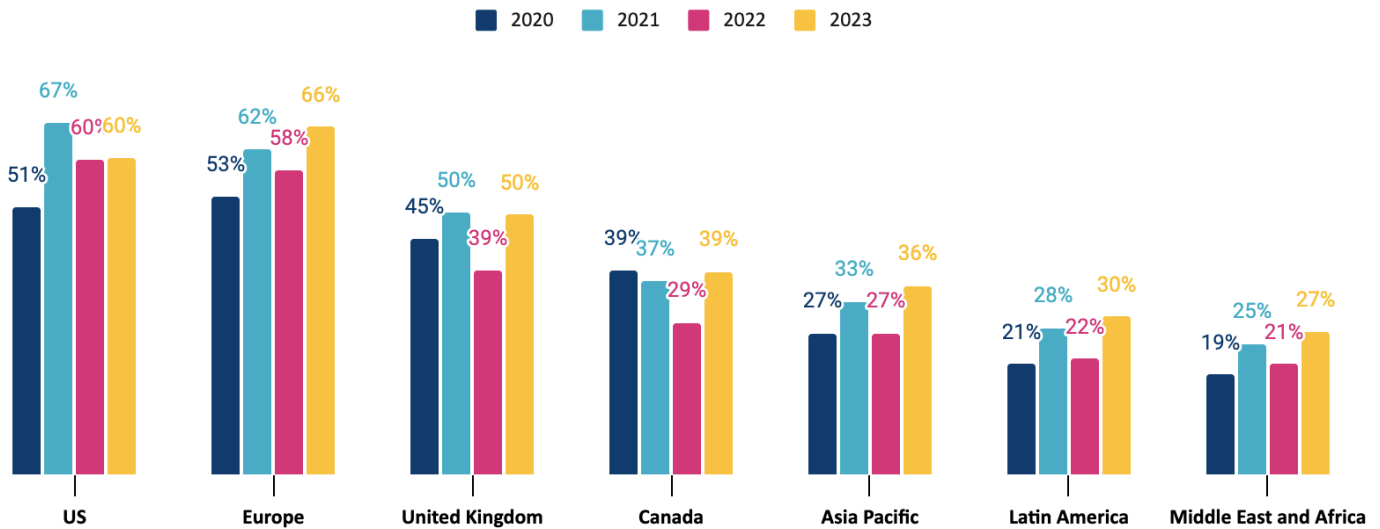
Fieldwork was conducted via two online survey panels, Centiment and MaruHub, along with web surveys from TrustArc email marketing pushes and open web surveys on TrustArc’s website and social channels. Forty percent had been with their company for ten years or more; another 26% more than five years, and the remaining third (33%) for less than five years.

The survey targeted individuals from companies with head offices in the US, Europe, and the UK, with additional responses coming in around the world. The reach of these companies in turn was global, additionally covering Canada, Asia Pacific, Latin America, and the Middle East and Africa.

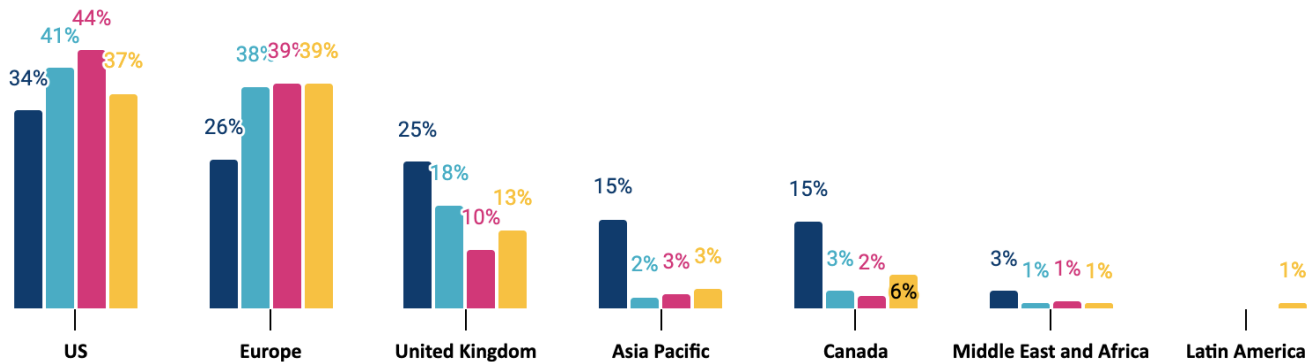
Head Office and Operating Regions

Which of the following regions and countries does your company operate in?

(Choose all that apply)



Where is your Head Office located?



The survey represented a wide range of industries. The most prevalent were **technology (18%)**, **financial services (13%)**, and **manufacturing (12% each)**, followed by **retail (9%)**, and **health care (6%)**.

Based on our objective to obtain a balanced 360° view, this year as with prior years we weighted respondent-level results across four primary roles – executives, managers, full-time (non-managerial) employees, and privacy team members – to ensure representative equivalencies in comparing results year over year. We also weighted the results by revenue to align with prior years.

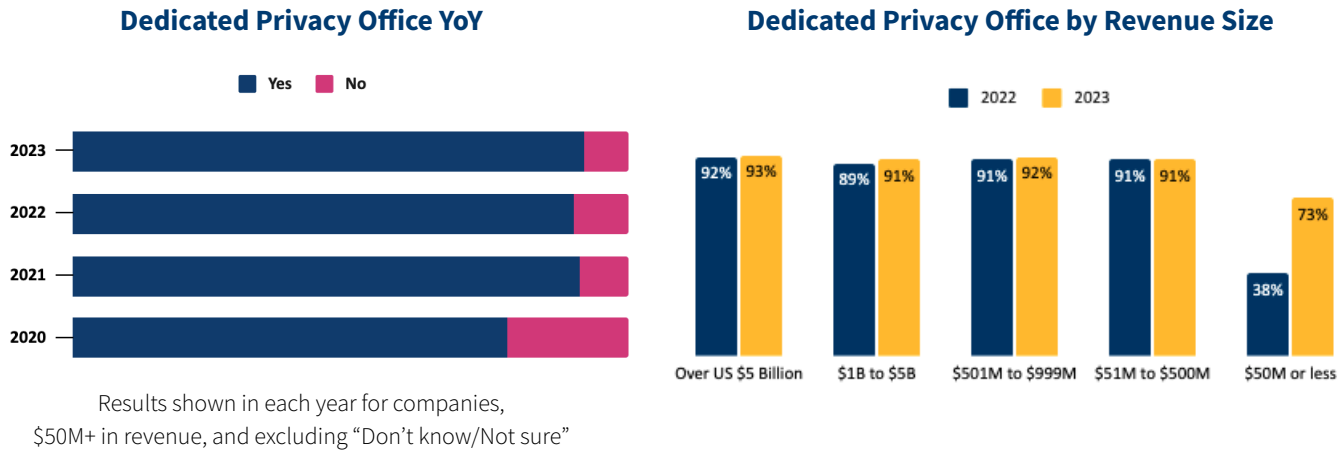
This work was done independently, with TrustArc commissioning Golfdale Consulting to conduct the TrustArc Global Benchmarks Survey each year since its inception in 2020.

Analysis and Insights

Privacy Teams and Demands

In addition to a slight increase in the percentage of large and medium-sized companies that have a dedicated privacy office (up from 90% to 92%), many smaller companies are taking it seriously as well.

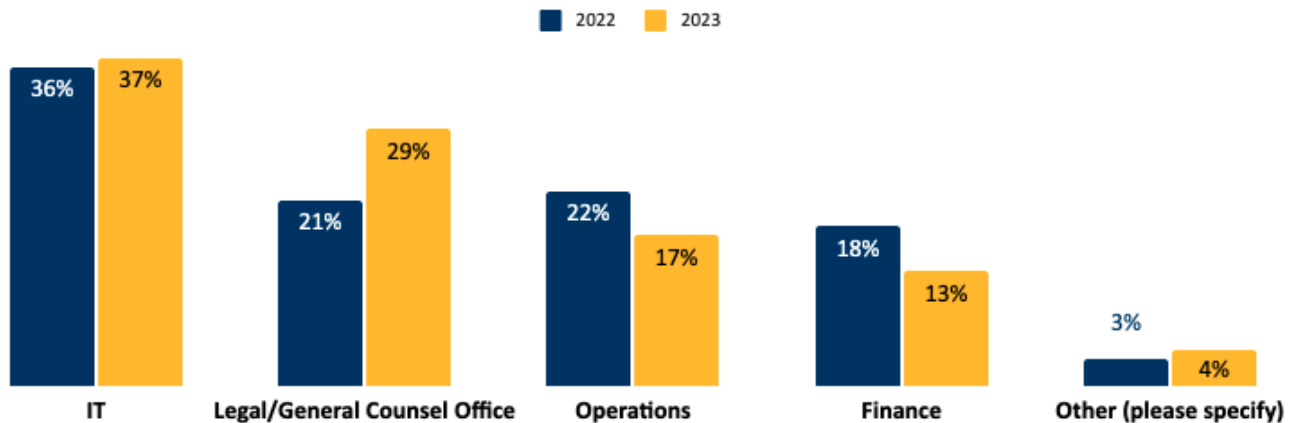
The results show substantial growth in smaller enterprises having dedicated privacy teams in place, **up 35 percentage points** from 2022.



For our survey, **42% of privacy office respondents** spend anywhere from “most” to “all of their time” on privacy initiatives.

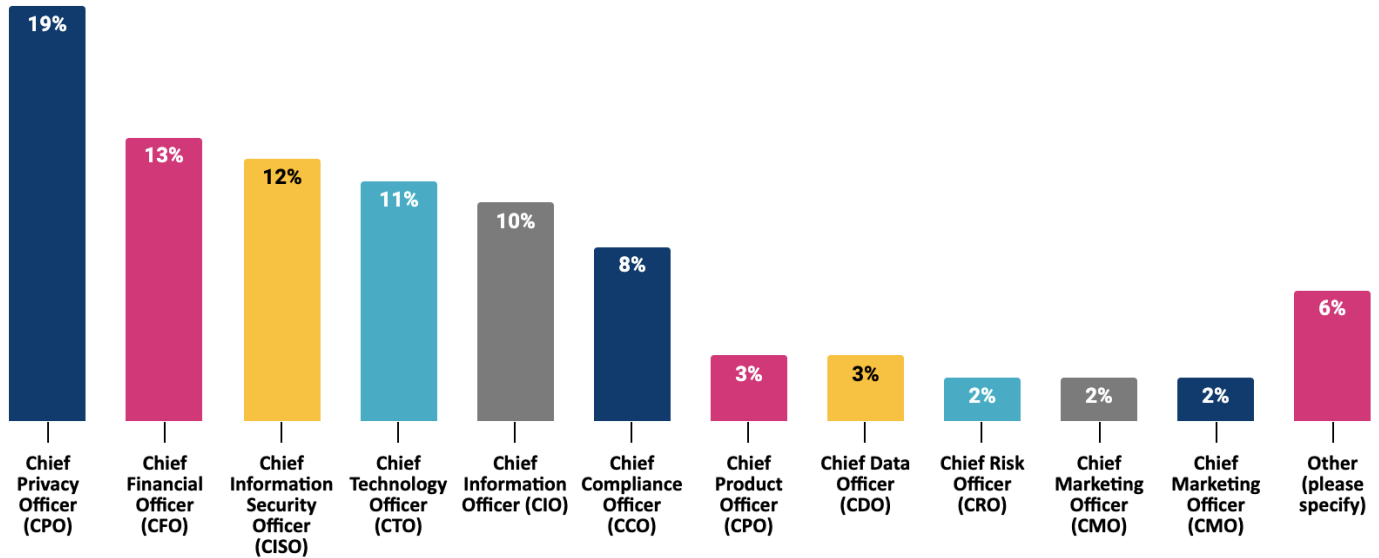
In 2023, there was again no unanimity in terms of where privacy “sits” within organizations. Again, **over a third have privacy as a remit in IT**, although a growing percentage have privacy sitting in the Legal/General Counsel Office.

Where does privacy "sit" within your organization?



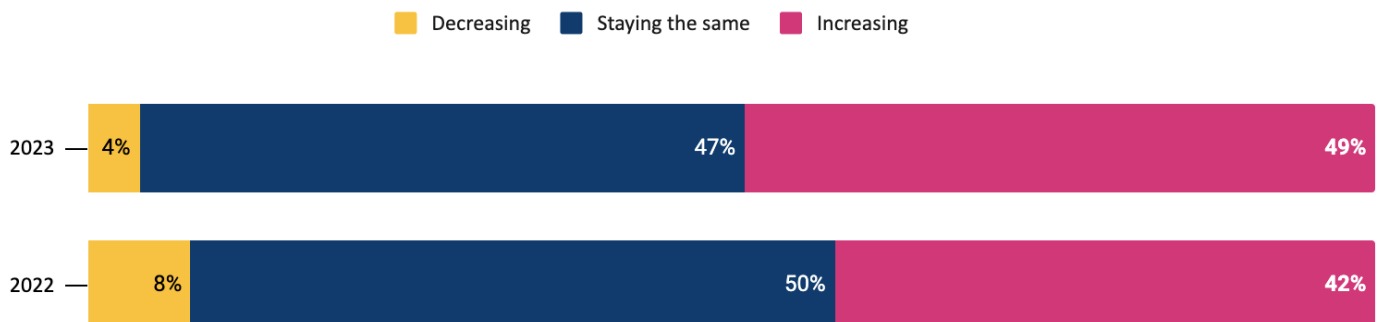
Likewise, the privacy role reports up to a wide range of C-suite titles across organizations, illustrating the proliferation of privacy touching multiple strategic areas of an organization and the ability to sit under more than one business function's remit.

Which role does your privacy team report to?



Of all respondents, **almost half (49%)** see the demand for privacy roles **increasing** this year, an increase over last year.

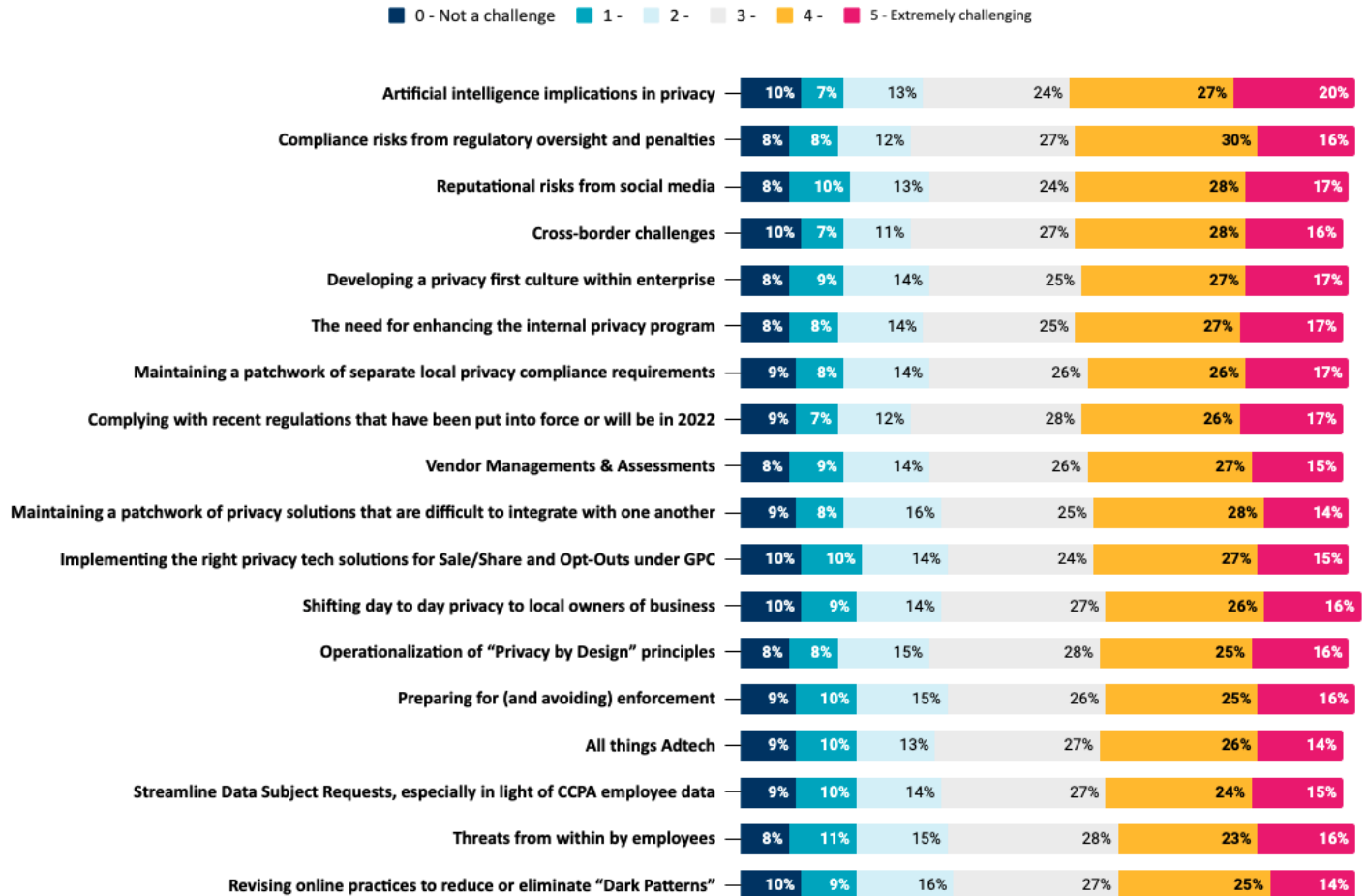
In the next year, do you see the demand for privacy roles decreasing, staying the same, or increasing at your company?



Privacy Challenges and Vulnerabilities

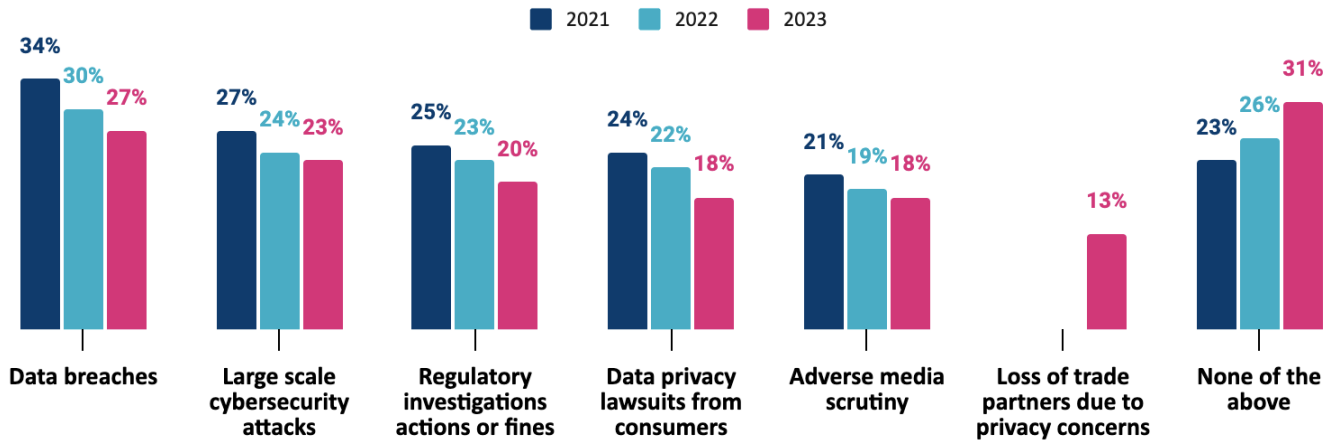
In 2023, TrustArc identified 18 key challenges that companies often face with respect to privacy. Survey participants were asked to rank them. The top-ranked challenge was AI, followed by regulatory compliance risks and reputational risks from social media.

Of the following challenges that many enterprises face, please rank them from 0 "not a challenge for us at all" to 5 "extremely challenging for our business" as they relate to privacy risks that your company is likely to encounter in 2023?



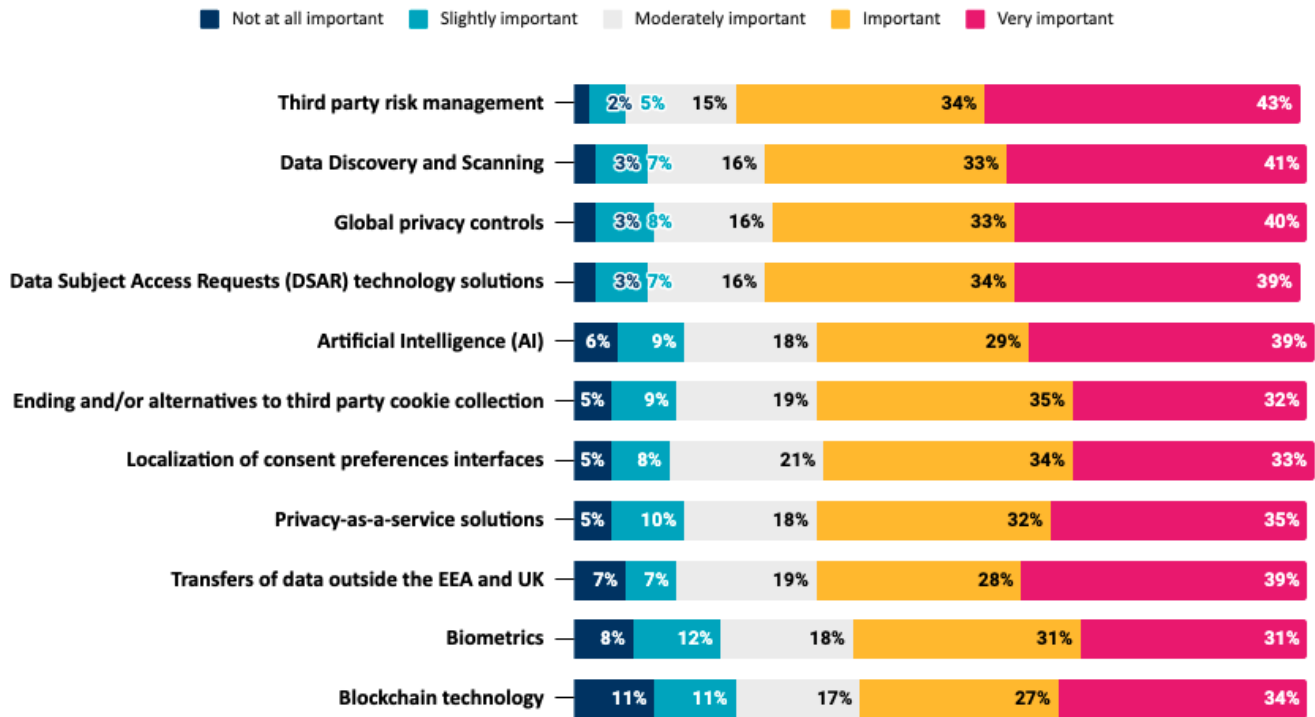
In terms of vulnerabilities, the top areas companies have suffered in the past three years, continue to rank data breaches as number one. Cybersecurity attacks remained second, although on both measures the prevalence was down a few points.

Has your company suffered from any of the following in the past 3 years?
(Choose all that apply)



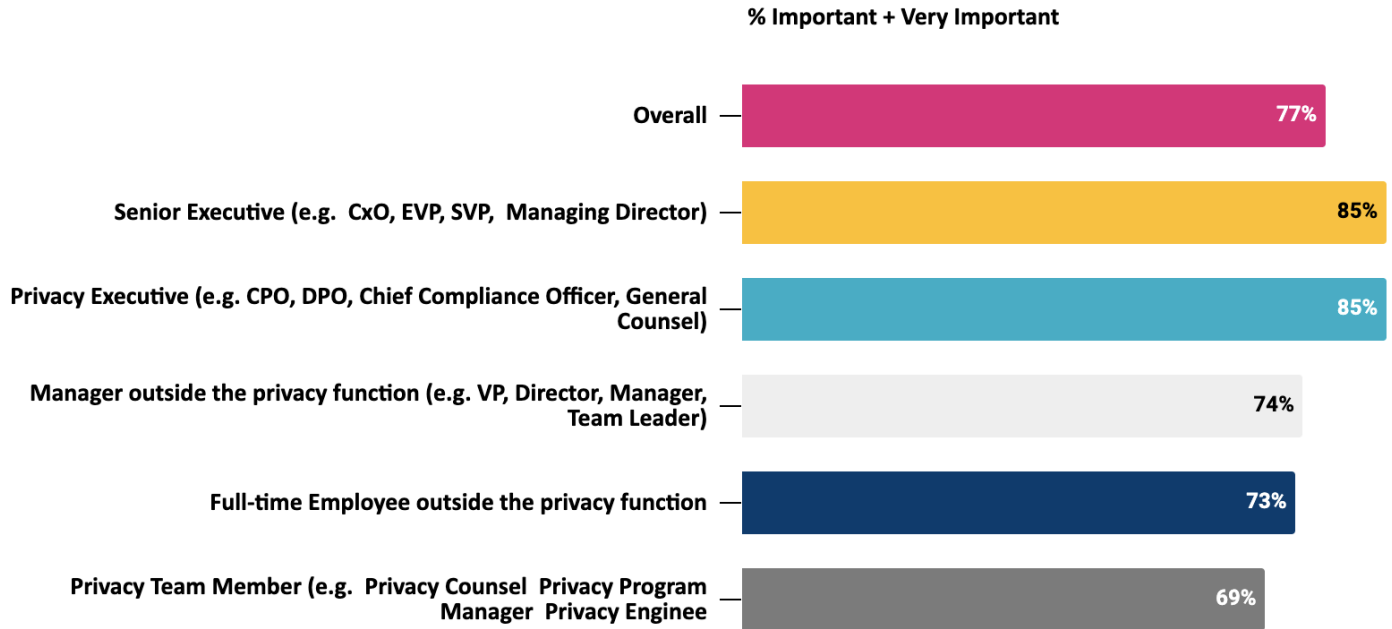
With these challenges and vulnerabilities in mind, it is informative to look at what privacy concerns and regulations are most salient. Across all topics, organizations ranked third party risk management followed by data discovery and scanning to be the most important.

How important are the following topics to your company as they relate to privacy concerns and regulations?
[“Don’t know/Not sure” excluded]



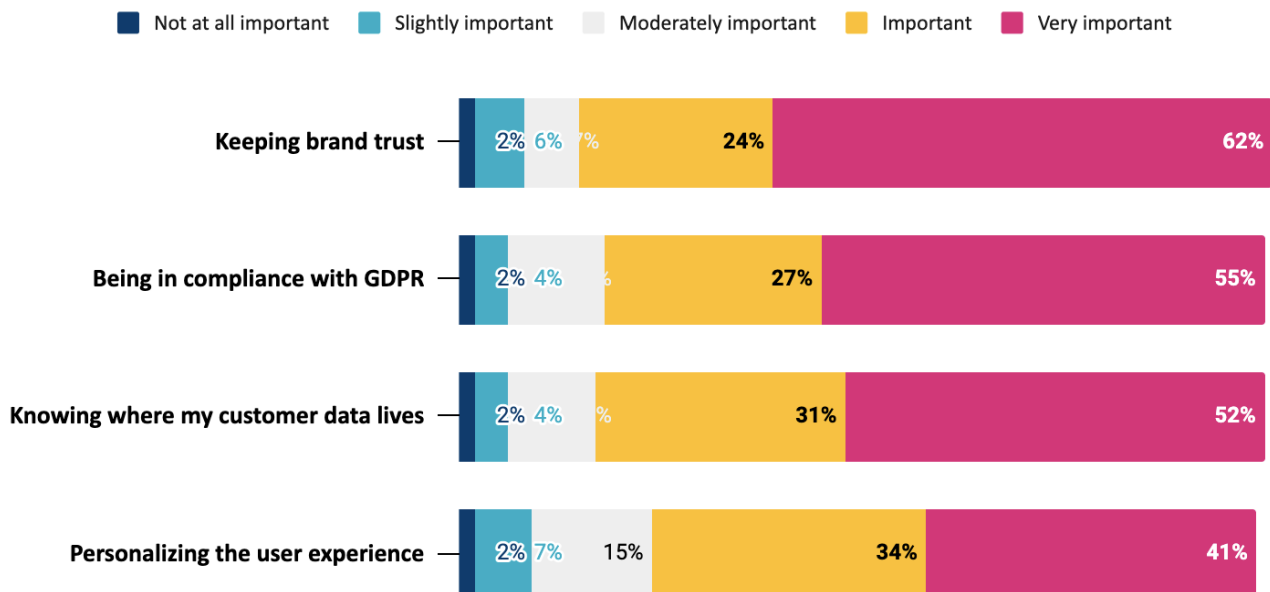
Among all executives, **third party risk management** was ranked as the highest area of concern.

Third Party Risk Management Concern by Role



While compliance was very important, keeping brand trust ranked highest with respect to company privacy efforts. In fact, “brand trust” was up seven percentage points from 2022.

On a scale of one to five, how important are the following with respect to your company’s privacy efforts?



The 7 Keys: Privacy Competencies

To maintain brand trust through privacy leadership, TrustArc tracks seven key items that demonstrate privacy competence and privacy confidence within enterprises.¹

The 7 Keys to Privacy are as follows:



Ensure the Board of Directors regularly reviews and discusses privacy matters



Pursue privacy as a core part of business strategy



Embrace privacy practices as a business differentiator



Be continuously mindful of privacy



Empower every employee with the ability to raise a privacy issue with confidence with no reprisal



Train employees in privacy matters

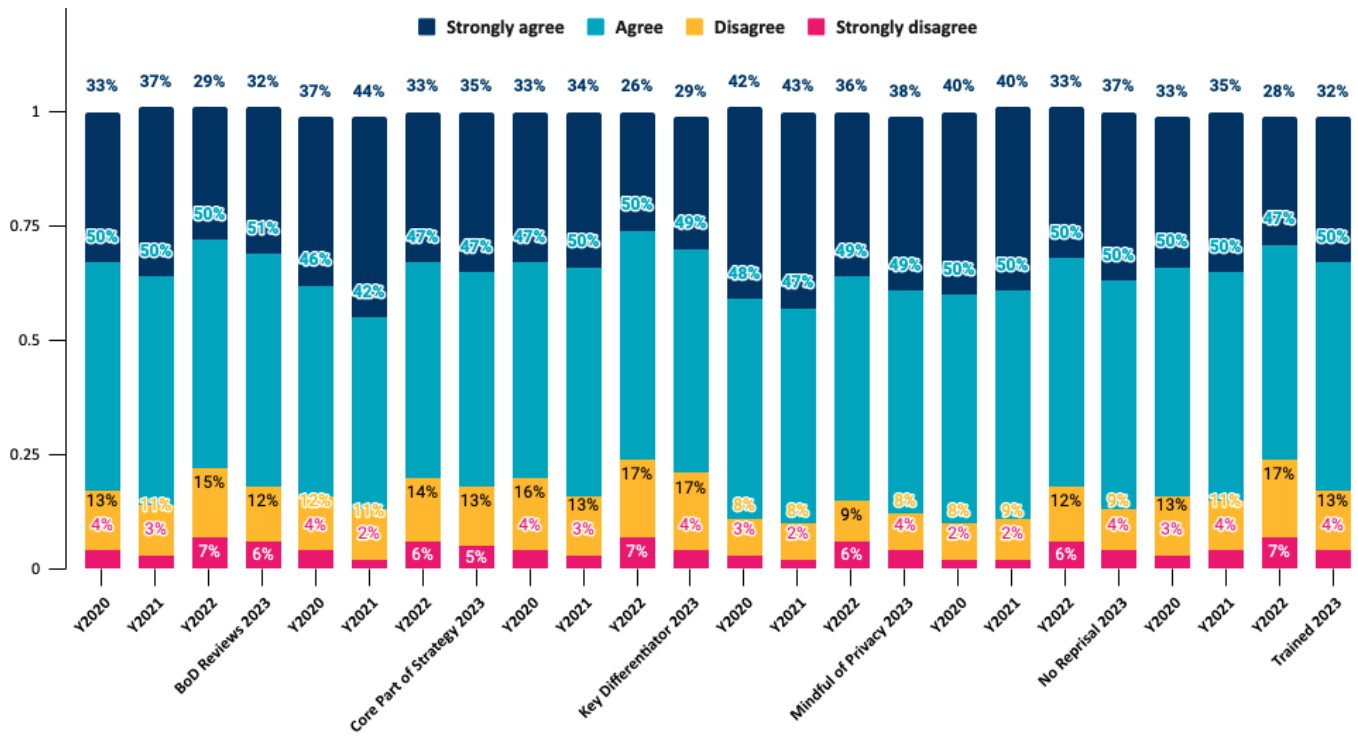


Consider privacy in day-to-day business decisions

¹ These 7 keys were identified in the first year of the study based on a psychometric assessment of numerous privacy attributes that were fielded. In the second year of study, we reanalyzed and confirmed their ongoing construct validity and reliability as core measures of privacy competence. Their statistical predictive capabilities are also demonstrated throughout the remainder of this paper.

Across the first six of these measures, there was a slight increase in privacy competence year over year.

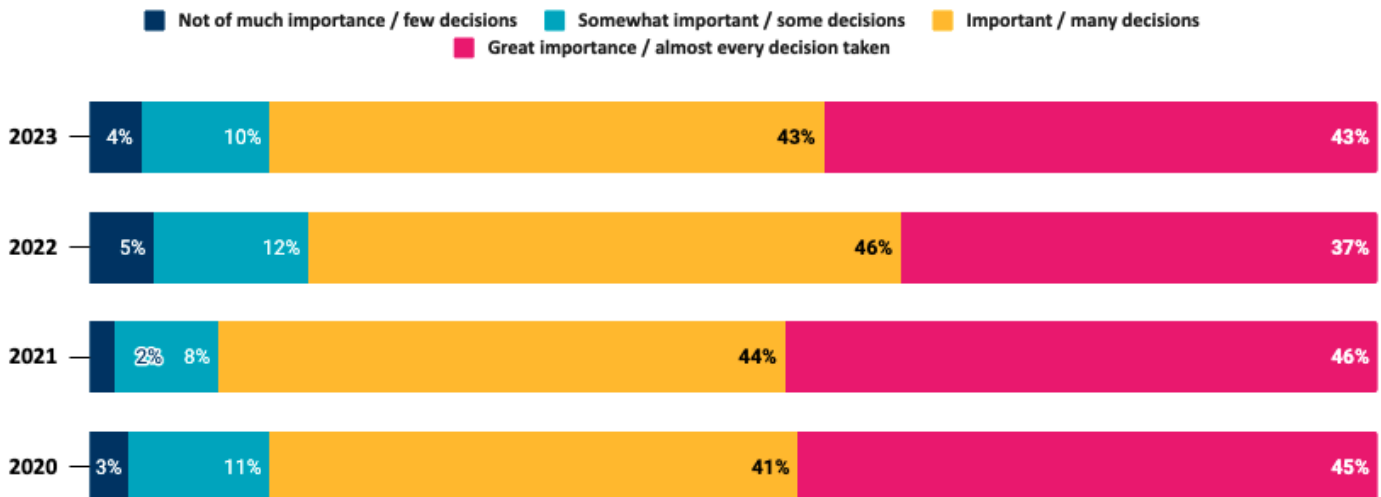
Keys to Privacy YoY



On the seventh measure, modest increases also occurred.

Which of the following statements best represents how your organization approaches privacy, in terms of levels of importance in how it affects day to day business decisions?

- Privacy is of great importance and permeates almost every decision taken.
- Privacy is important and gets considered in many decisions.
- Privacy is somewhat important and gets considered in some decisions.
- Privacy is not of much importance and gets considered only in a few major decisions.



The 5 Privacy Outcomes that Matter

TrustArc also identified five Confidence Outcomes that Matter:

- 1) Confidence your company is able to keep all employees and customers relevant data secure and protected
- 2) Confidence your customers/clients have in your management of data privacy
- 3) Confidence your employees have in your management of data privacy
- 4) Confidence your partners/third parties have in your management of data privacy
- 5) Confidence the general public has in your management of data privacy

On the first of these outcome measures, there was a modest increase year over year.

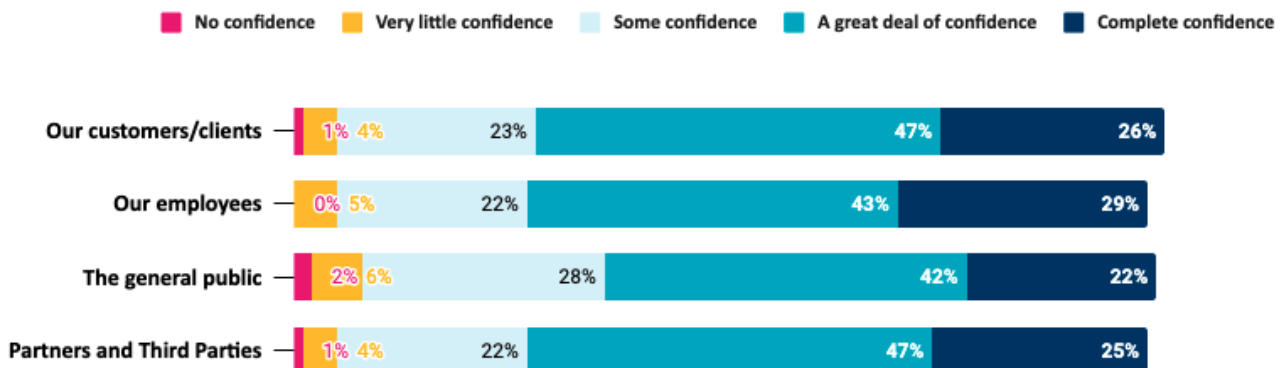
How confident are you that your company is able to keep all of your employees and your customers' relevant data secure and protected?

[Excludes "DK/Prefer not to answer"]



Looking at expected confidence among various stakeholder groups, they are highest for employees but several points lower for the general public. This reflects room for improvement to effectively communicate the business's confidence in data security and protection with the public.

How much confidence do you think these key stakeholders have in your company's management of data privacy? *[Excludes "Don't know/Prefer not to answer"]*



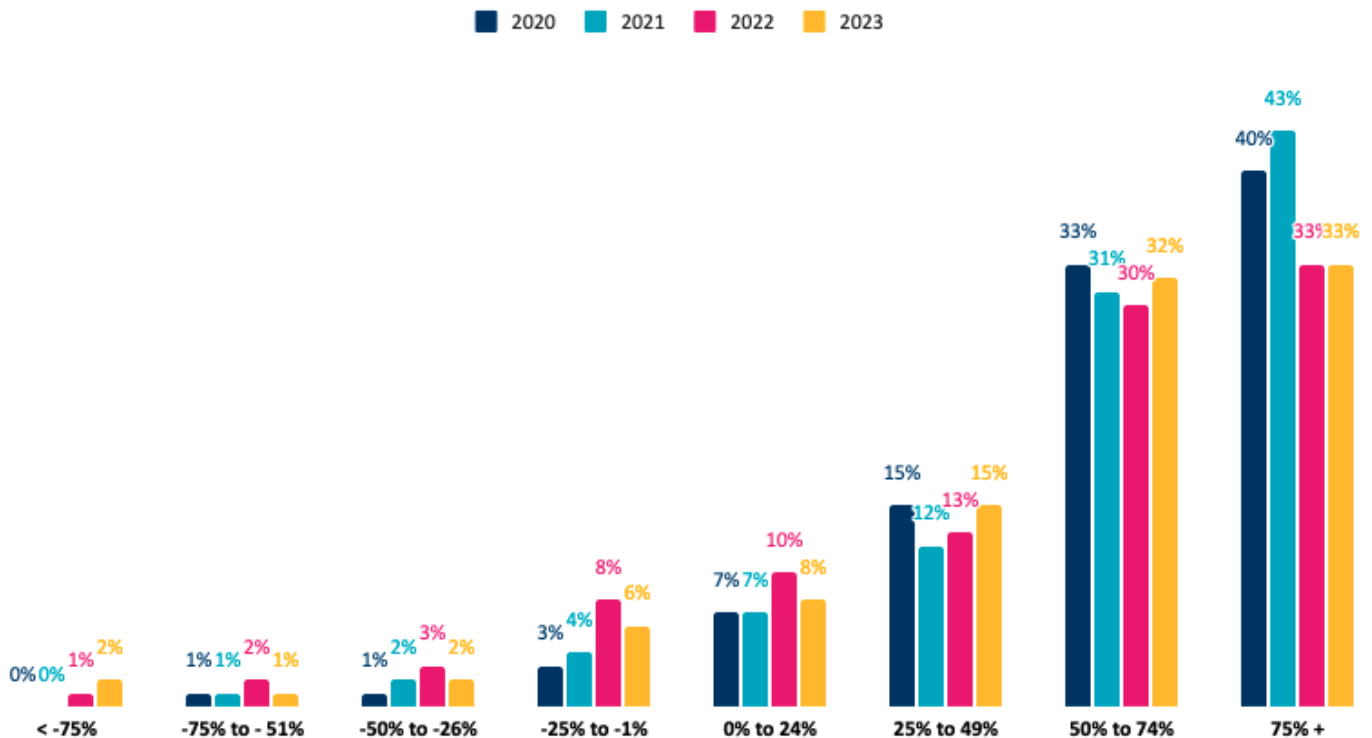
The TrustArc Global Privacy Index

All of these measures are summarized into a single metric, the TrustArc Global Privacy Index. The index assesses how well companies are performing on data privacy, on behalf of the various stakeholders they are entrusted to represent. This measure has proven useful for self-evaluating companies' current level of privacy competence using a scoring system that provides an overall robust privacy metric.

The TrustArc Global Privacy Index is the result of extensive statistical modeling that was conducted in 2020 and revalidated in 2021. The result was the current set of 12 survey items (seven keys and five outcomes) from which a Grand Mean is derived. In allocating points for each item, deductions for middling and poor ratings occur. For example, while a five out of five on a particular question receives a full mark, a 4 receives a half mark while either a one or a two out of five results in a full mark deducted. The result is a score that ranges theoretically from -100 to +100, similar in some respects to how companies measure a Net Promoter Score (see NPS).

Scores on the TrustArc Global Privacy Index are informative and intuitive. The Privacy Index provides a company self-assessment tool that weights four primary groups (senior execs, managers, FTEs, and privacy team members—with half of the latter allocated to privacy execs and half to privacy team members) equally for a comprehensive 360 view. The distribution of results across this year's survey and prior years is shown below. The Privacy Index score in 2023 increased modestly, up two percentage points from 2022.

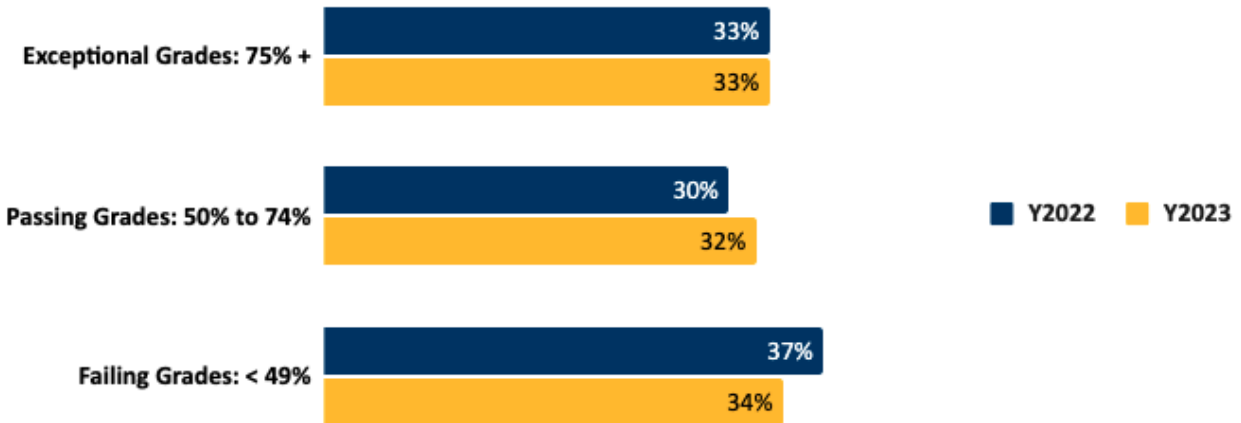
Keys to Privacy Index - Distribution YoY



Overall Privacy Index Scores: **2020 (57%), 2021 (61%), 2022 (50%) 2023 (52%)**

What this distribution tells us is that self-perceived competence in protecting privacy differs markedly across companies. Summarizing these differences, in 2023 roughly a third are underperforming (including 11% scoring less than zero), a third are average, and a third are excelling.

Graded Distribution of Privacy Index YoY

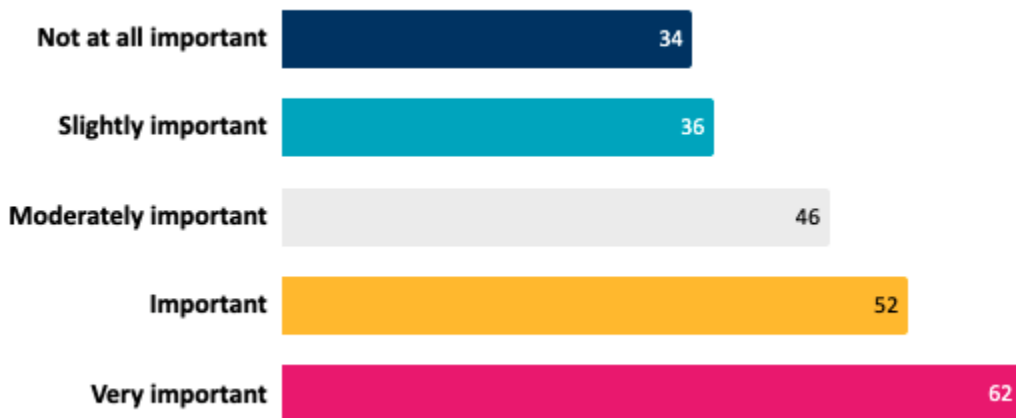


Why Privacy Competence Matters

How well companies perform at privacy, from the viewpoint of all their various internal stakeholders matters. Below we showcase an example, and through the rest of the report where applicable, we look at the relationships between various activities and the Privacy Index.

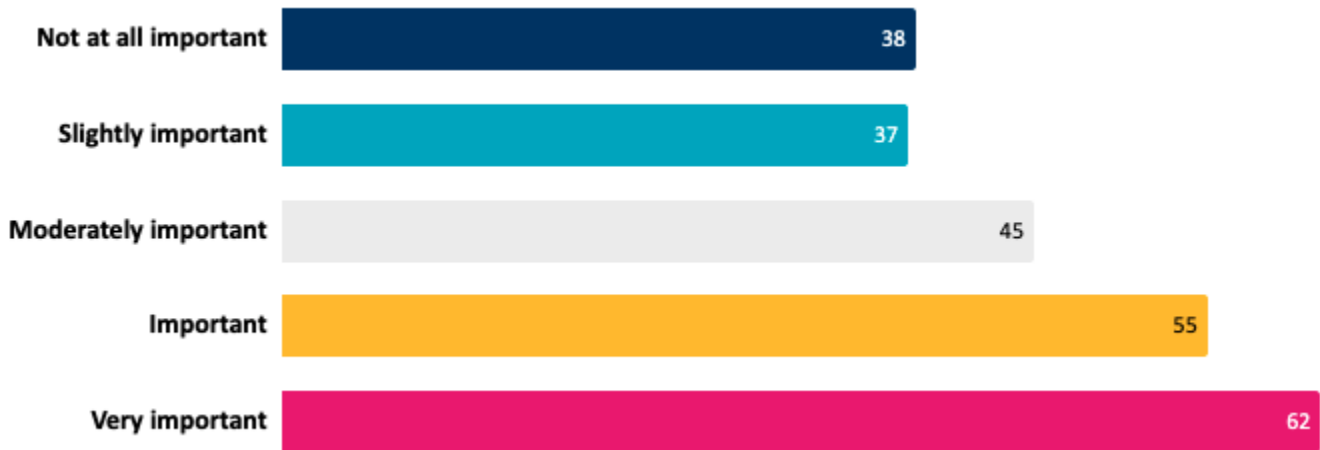
Recall that “third party risk management” was the most important topic related to privacy concerns and regulations. Here in turn, we see that among those whose companies treat it as very important score much higher on our Privacy Index.

Privacy Index by Importance of 3rd Party Risk Management



Closely following this result, Artificial Intelligence (AI) as a topic of importance follows a similar pattern.

Privacy Index by Importance of Artificial Intelligence

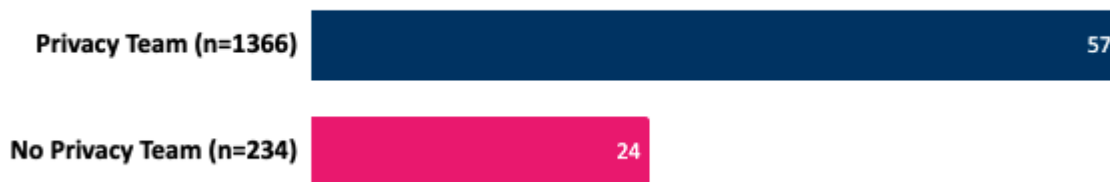


Revisiting some of our earlier results in light of the Privacy Index sheds additional light on the current state of privacy globally. Recall that **92% of large companies now have a dedicated privacy team or office** and that the average Privacy Index score is 52%. Putting this in lay-person terms: having a privacy team helps; not having a privacy team really hurts.



Being organized with a team is associated with an increase in privacy competence, pushing this average upward to 57% (see below). More tellingly though is that not having one is associated with a precipitous decline in competence, taking the average down to 24% for this group.

Privacy Index Scores by Privacy Teams



We then can look at this subset of respondents who do not have a dedicated privacy team, viewing their companies as “at risk”. Among these individuals, we can see if their companies are increasing, decreasing, or keeping their privacy resources the same. The majority (72%) without a privacy team believe that privacy resource demands are staying the same in 2023. By contrast, there is a very marginal sub-group with no privacy team who believe that resources will decline this year (just 9 respondents in total, 0.4% of our sample). This tiny cohort is instructive nonetheless. It is where we find the worst scores on the Competency Index, with an average of -91%.



Our conclusion: working for a company that does not have a privacy team, and further believing that privacy resources are going to diminish, results in very negative perspectives on the company's ability to build any privacy competence with their stakeholders.

Privacy Index Scores by Demand for Privacy Resources

(Filtered by companies that do NOT have a privacy team)

Do You See Privacy Resources Decreasing, Increasing or Staying the Same?

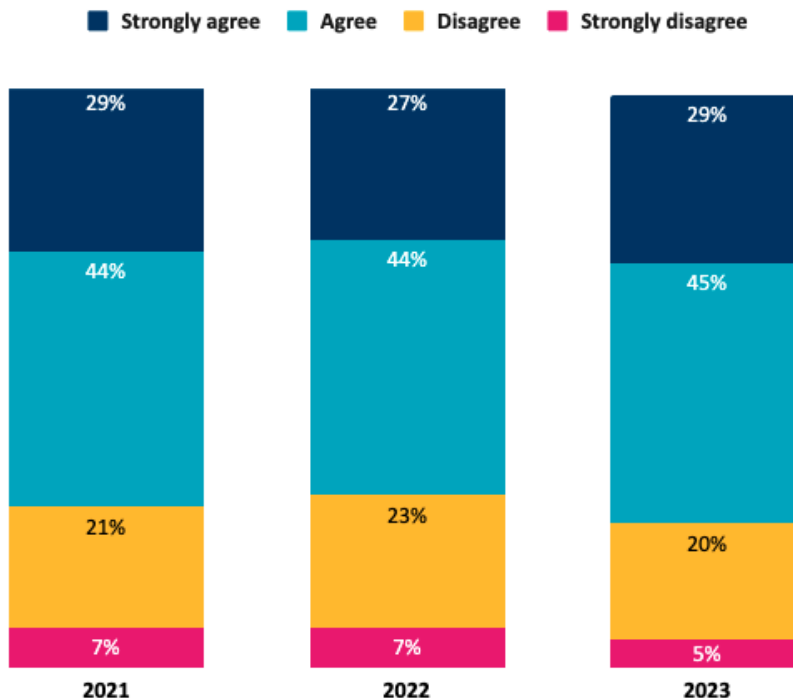


Doing More to Promote Privacy

Three quarters (74%) believe their companies can do more when it comes to strengthening privacy. Interestingly, this sentiment has modestly increased, not decreased, over the past year. Perhaps the view that privacy should be taken seriously goes hand in hand with the belief that more needs to be done.

When it comes to privacy, we should be doing much more

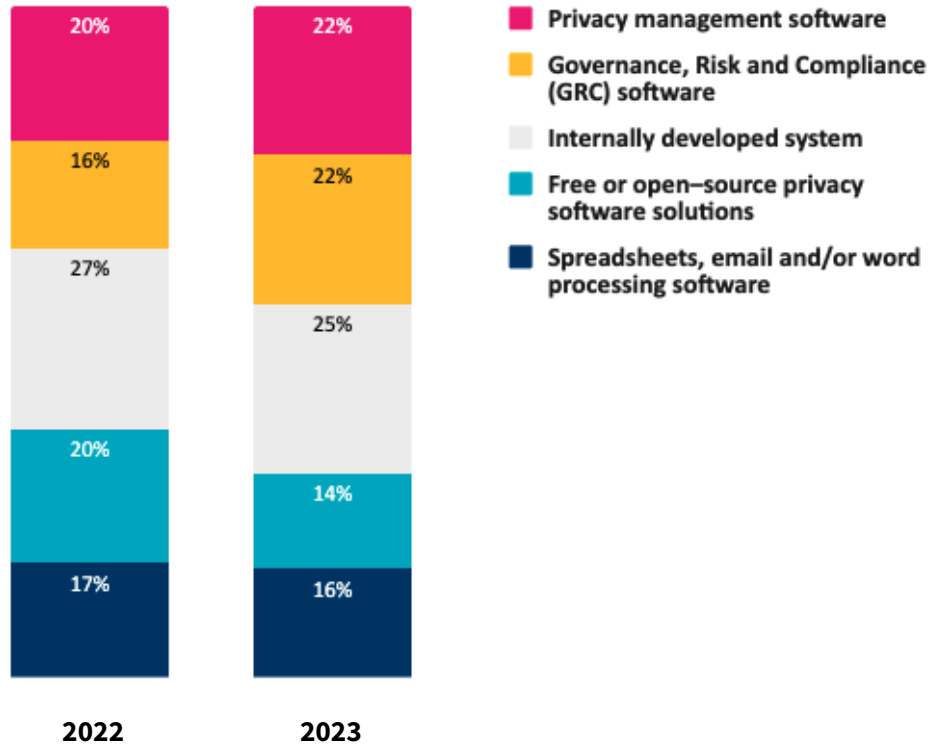
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Privacy Solutions

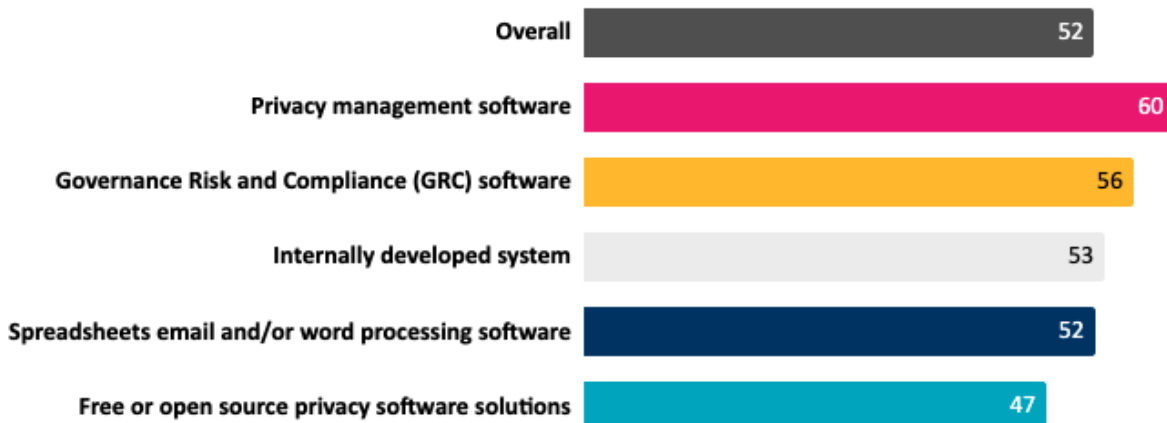
While many believe their companies are still using piecemeal solutions (30% either use free software or general software such as spreadsheets), 2023 did see a growth in the use of made to purpose Privacy Management solutions and GRC solutions (44% in total).

What primary solution do you use to manage your privacy program?



The value in doing so is quite apparent when we compare and contrast these approaches with the privacy competencies of enterprises. **Those using Privacy Management solutions scored on average eight percentage points above the average and by contrast,** those using free/open source solutions were ~five points lower, a full 13-point gap.

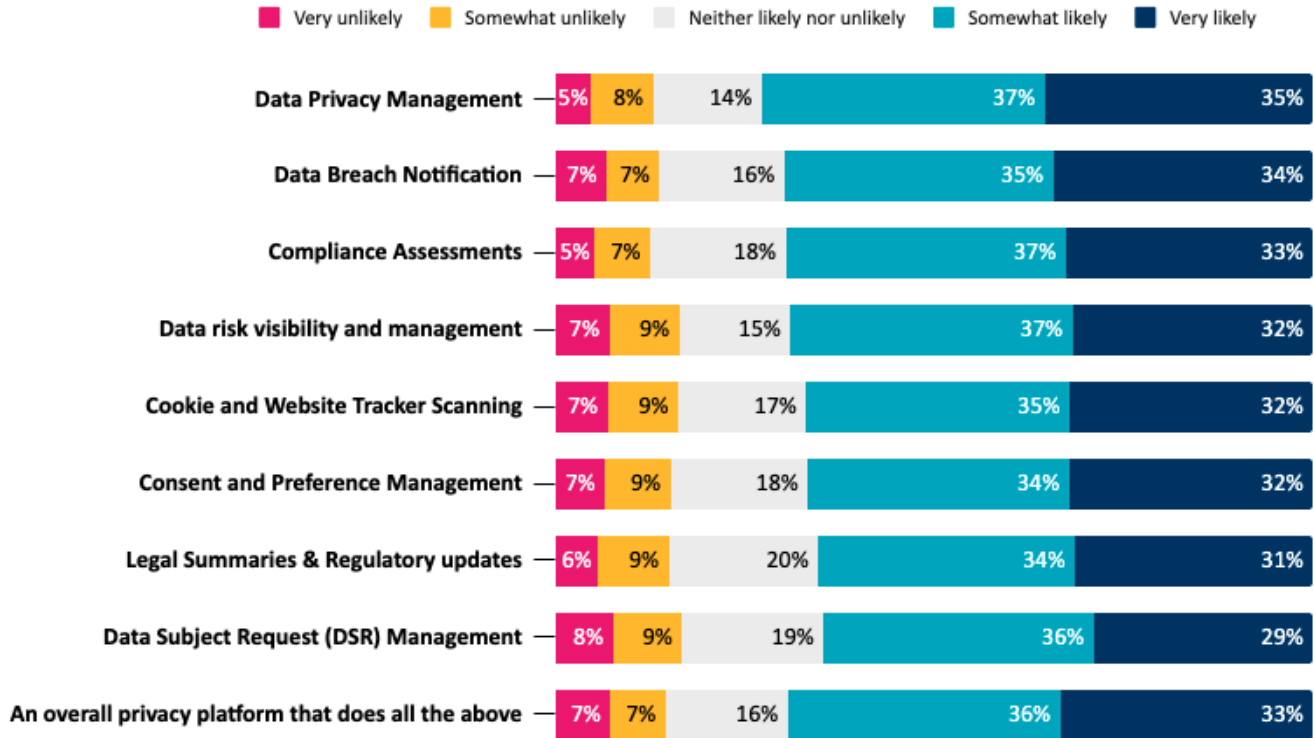
Privacy Index Scores by Solution Sets



Asked about their likelihood to buy “made to purpose” privacy software, the most needed solution was a platform solution that manages all aspects of privacy, although each specific area of data privacy management showed high likelihood of being purchased if not already owned.

How likely are you to purchase “made to purpose” software to provide the following capabilities?

[“Don’t know/Prefer not to answer” and “Already purchased” removed]

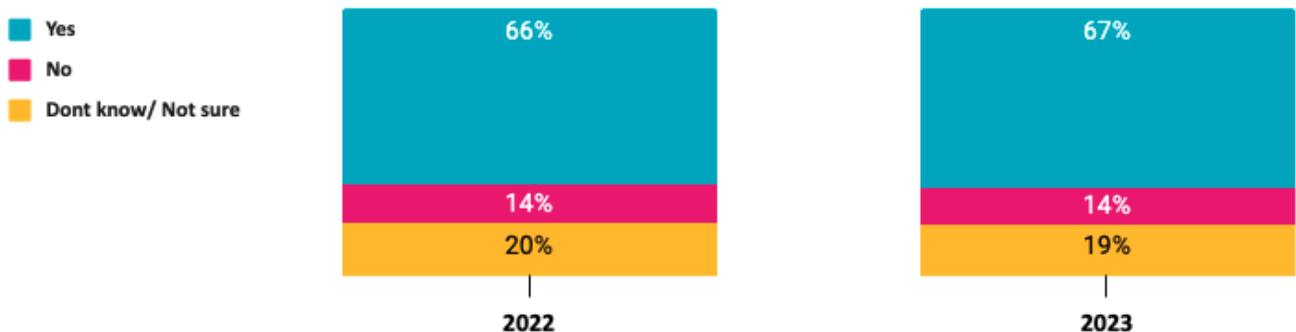


Privacy Management Measurement

For the second year running, we delved into the issue of privacy metrics. As market needs evolve and grow, and solutions mature, companies typically start to measure what they need to manage a privacy program depending on the maturity journey.

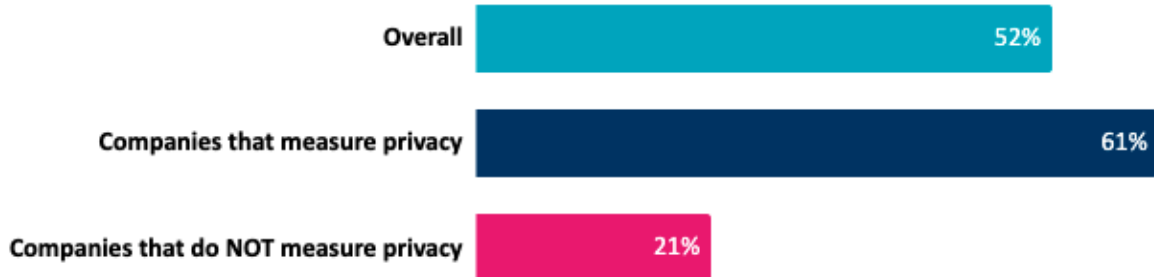
With little change from last year, two-thirds of companies measure the effectiveness of their privacy programs, with almost one in five respondents simply not knowing if it was being done. The latter is an indication that measurement is not permeating the organization.

Does your company currently measure the effectiveness of its privacy program?



What stands out among our findings is the tremendous difference in privacy competence between companies that measure their privacy versus those that do not.

Privacy Index Scores by Measurement

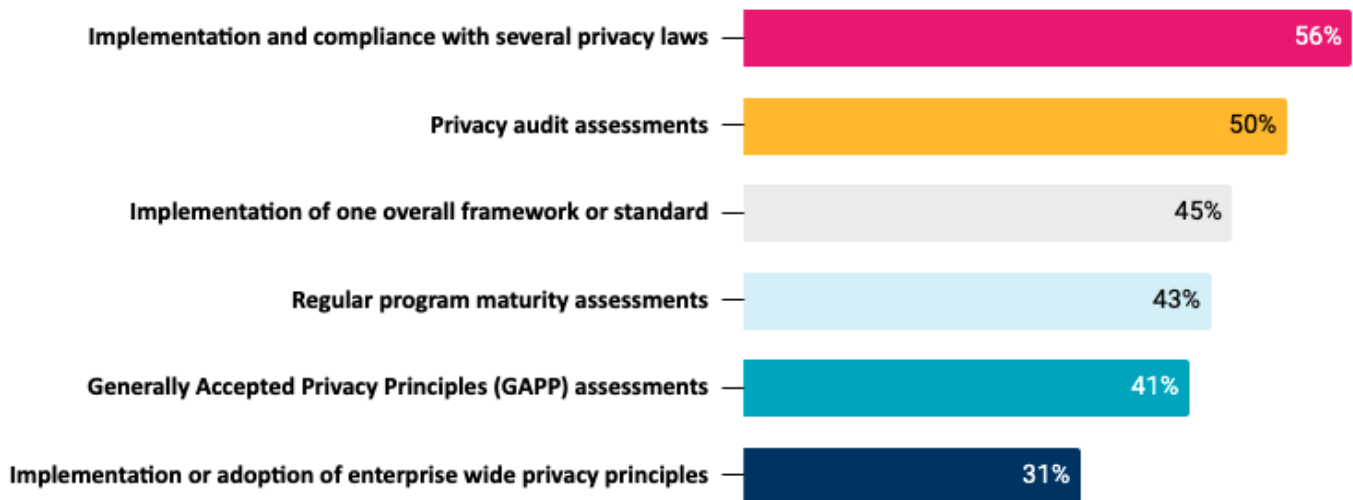


The difference is enormous, with a 40-percentage point difference in Privacy Index scores between companies that measure versus ones that do not. This indicates that companies who measure are perhaps able to better drive their privacy outcomes and overall competence.

In terms of methods for measuring privacy, Privacy Audit Assessments were second to a more general measurement of implementing and complying with several privacy laws. We would venture that this particular measurement is more akin to an “Objective and Key Result” (OKR) as a metric. As with last year, there was considerable variation across companies.

What are your company's primary methods for measuring your privacy program?

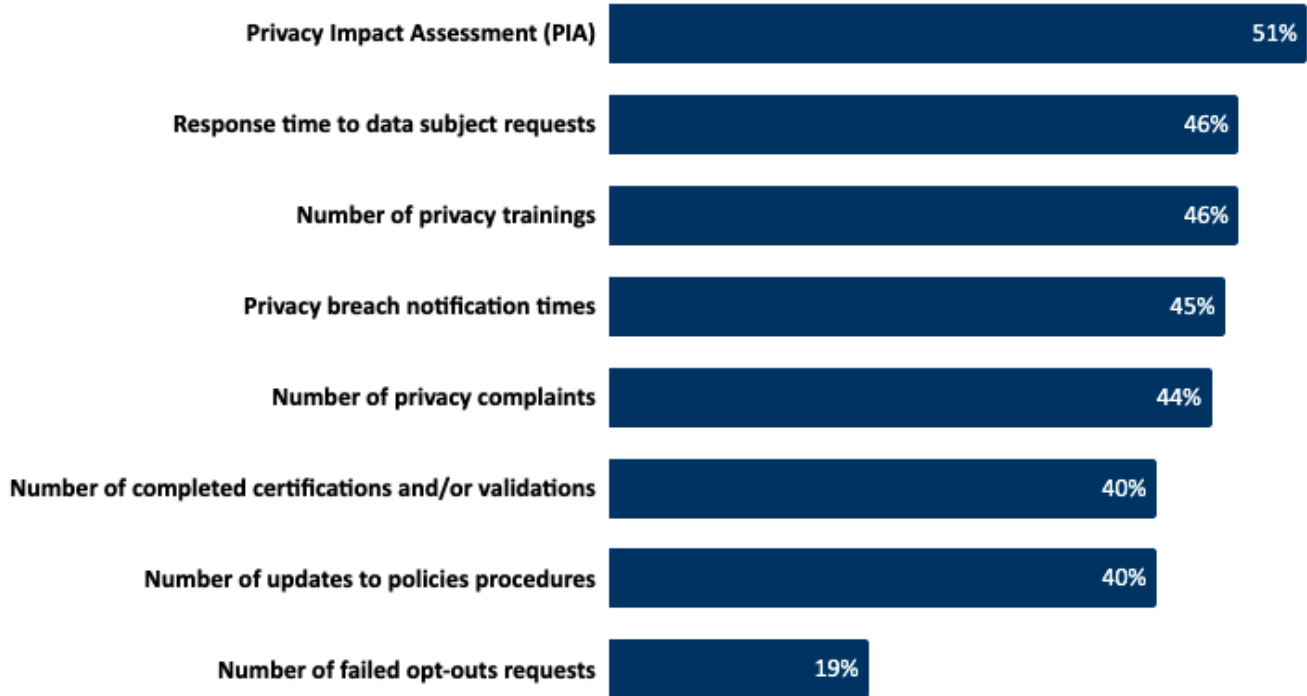
(Choose all that apply) [Don't Know removed]



There was also a range of privacy KPIs adopted, the two most popular remain the same as 2022: Privacy Impact Assessments (PIA) and Response Time to Data Subject Requests.

What are your privacy program KPIs?

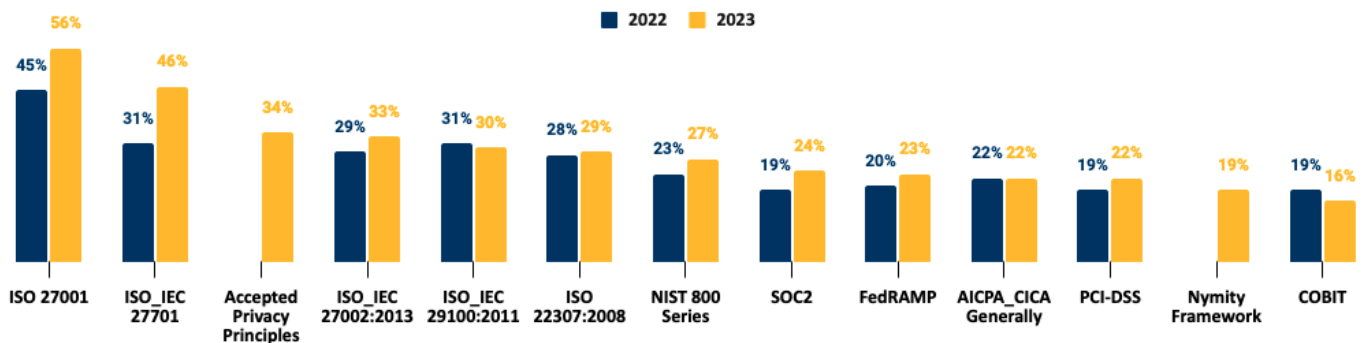
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Finally, and related to this topic, as with our findings last year, ISO 27001 standards remained #1 (and having grown by 11 percentage points) as the most valuable certification or compliance standard among the many options available to companies in obtaining certifications and demonstrating compliance standards.

Which certification or compliance standards are most valuable to your company?

(Choose all that apply) ["Don't know" and "None of the above" removed]

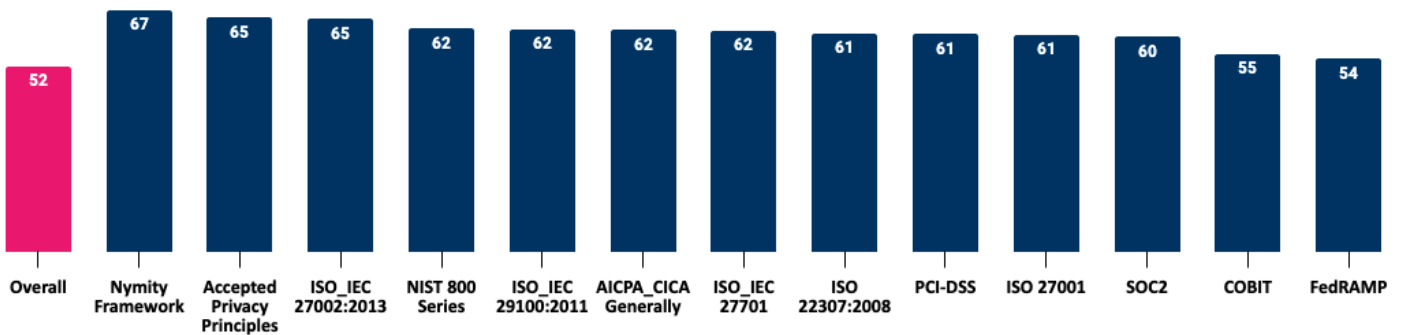


What is most popular is not always what is best. Looking closer at the results, a stand-out finding was that although adoption of the Nymity Framework was second last in adoption it had an outsized impact on privacy competence.



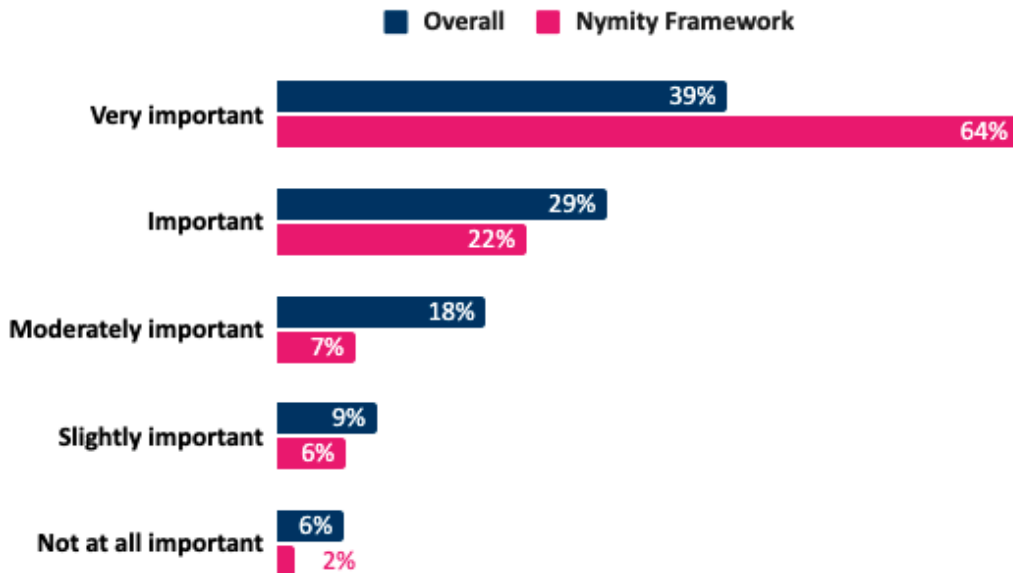
While the adoption of any certification was associated with higher-than-average Privacy Index scores, companies with the Nymity Framework certification had the highest scores.

Privacy Competence by Certification Standard



Another interesting relationship also emerged. Those who adopted the Nymity Framework were far more likely than others to view AI as very important.

Importance of AI for Adopters of Nymity Framework vs. Others

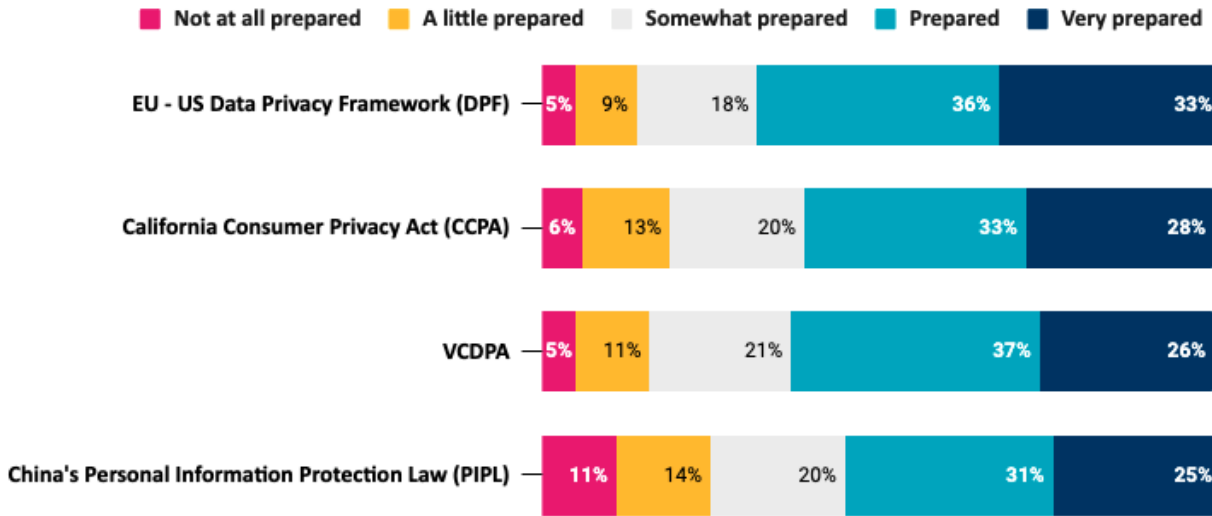


Preparation for Privacy Regulations

In terms of preparations underway, respondents believed they were most prepared for the EU-US Data Privacy Framework (DPF) but modestly less so for China's PIPL requirements.

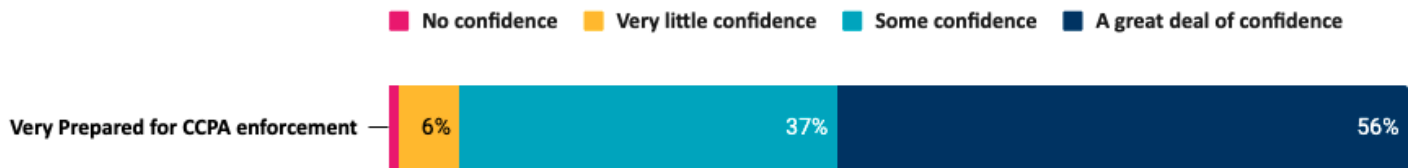
How prepared do you feel your company is for enforcement of the following privacy laws as it pertains to your business? If the particular regulations do not apply to your business, please choose "Does not apply".

["DK and "Does not apply to our business" removed]



One interesting relationship we uncovered was looking specifically at confidence in keeping employee data private. Among those who felt very prepared for the CCPA, there was almost 2x the amount of complete confidence they had in protecting employee privacy.

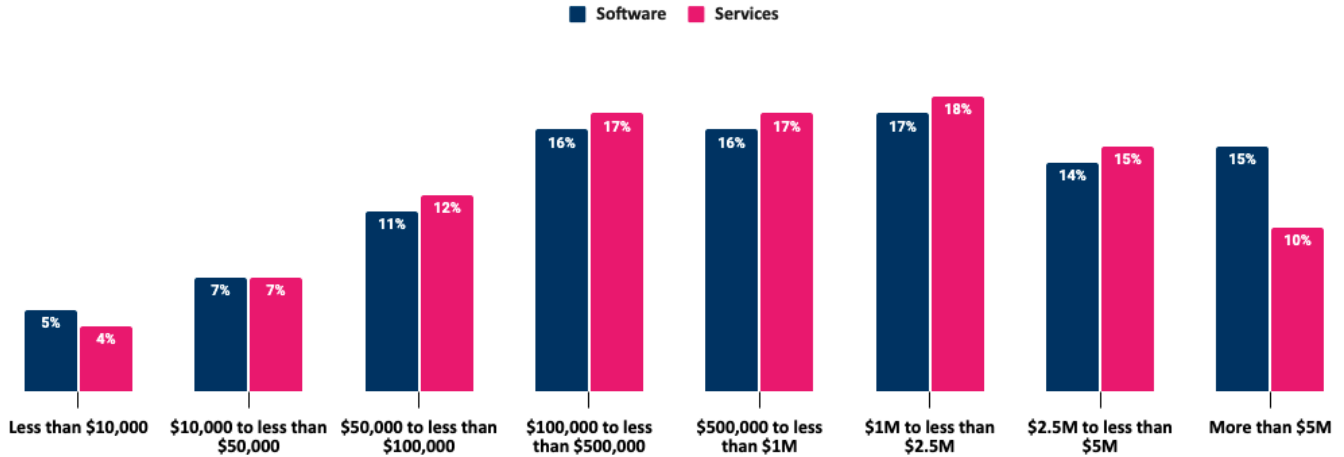
Confidence in Employee Privacy by Being Very Prepared for CCPA Enforcement



Budgeting for Privacy

This year, we look at privacy spend with a different view. We separated out software from services. With that in mind, this year we found that 46% of companies intend to spend over US\$1M on privacy software, 43% over \$1M on services.

Privacy Budgets in 2023



Clearly, many companies are taking privacy seriously based on the investments in the people and technology they are making.

Conclusion

The 2023 Global Privacy Benchmarks Survey demonstrates the growing significance of privacy for organizations of all sizes. Smaller enterprises are increasingly prioritizing privacy, alongside their larger counterparts, as indicated by the expansion of dedicated privacy teams in these organizations.

While it is heartening to witness more companies investing in privacy-related initiatives, there continues to be a number of considerable challenges in managing privacy. Reputational risks remain a high major concern and reality to maintaining brand trust. The persistent issue of complying with existing and emerging regulations from 2022 and beyond is now being overshadowed by a new top-ranked challenge – Artificial Intelligence. In response to recent advancements in artificial intelligence and the escalating complexity of third-party management, particularly in software, companies must keep up with the automation of privacy solutions. To tackle these challenges, companies are investing in both privacy software and services, which yield significant returns in building privacy competence, as demonstrated by our Privacy Index. The Privacy Index also shows that strong privacy competence will ensure strong business outcomes.

When privacy becomes an integral aspect of business strategy, it fosters a culture of mindfulness centered around safeguarding the privacy of all stakeholders. This commitment to privacy should extend from the Board of Directors, who regularly meet and discuss the subject, to the frontline where privacy training reaches all employees. A privacy-centric mindset should permeate every level of an organization and inform all decision-making processes. Cultivating TrustArc's seven key privacy competencies yields tangible benefits in terms of stakeholder confidence and trust.

About TrustArc

As the leader in data privacy, TrustArc automates and simplifies end-to-end privacy management programs for global organizations. TrustArc is the only company to deliver the depth of privacy intelligence, coupled with the complete platform automation essential for the growing number of privacy regulations in an ever-changing digital world. Headquartered in San Francisco and backed by a global team across the Americas, Europe, and Asia, TrustArc helps customers worldwide demonstrate compliance, minimize risk, and build trust. For additional information, visit TrustArc.com.

About Golfdale Consulting

Golfdale Consulting Inc., provides trusted advisors to growth-focused business leaders. Golfdale expertise spans three critical areas: global market research and insights, analytics strategies and application of decision sciences, and advocacy for evidence-based regulatory reform and market impact.